

# Products...Target...Gap, Redundancy, Reuse Analysis

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## 1. Process Reuse Plan and Gap Analysis

### 1.1. Context of the Target Vision

The preceding Target Architecture Strategy section introduced a vision of the desired Target Architecture End-State, at a five to seven year planning horizon. The subsequent Target Architecture Transition Plan identified actions that the Office of Enterprise Architecture Management is taking to implement these changes, across three distinct phases within that planning horizon. Following that section, the Target Project Abstracts section summarizes the IT development projects within the current portfolio, many of which are designed to contribute to accomplishing various aspects of this Target End-State vision.

### 1.2. Identification of Implementation Gaps and Reuse Opportunities

This *Target Reuse, Redundancy and Gap Analysis* section considers each of the ongoing projects within the current portfolio from the standpoint of sufficiency and completeness. Wherever the Target Vision calls for a development activity that is not identified with a current project, a project-placeholder entry is provided. Each project-placeholder entry is then discussed as a potential, new project within the following *EA Portfolio Recommendations* section, in order to bring it to the attention of VA's business-line stakeholders. Project-Placeholder entries appear in **Bold Typeface** within the table.

Projects and project-placeholders are organized within the five target architecture layers, in the corresponding tables below, from which the gap and reuse analysis proceeds as follows:

- When a project is found to be incomplete a "gap" is identified and the omission is cited in the "Identify Potential Gap" column of the table;
- When a project can possibly reuse existing sharable components or sharable data, or when the project is understood to provide sharable components or sharable data, for reuse in other projects, then those factors are documented in the "Identify Potential for Reuse" column of the table;
- When an entire project is missing, which would be required to complete the target end-state vision, then that unsatisfied requirement is identified on a project-placeholder line within the table;
- When there is a possibility to combine two projects or to subsume one project with another, because of duplication of effort, then that factor is noted within the "Duplication-Consolidation" column of the table.
- Possible future IT requirements (which may be business-line pilot activities without specific IT requirements at present) are cited in the table and shown in italic typeface, and are labeled "Possible Future Requirement".

### 1.2.1. Service Access Layer

Initiative Identification				Reuse, Redundancy & Gap Analysis			
Initiative Name	Initiative's Capital Investment Status & Project Status	Initiative's Planned Deployment Date	Initiative Information Source & Information Date (Meta-Data)	Identify Potential for Reuse	Identify Potential Gap	Identify Possible Duplication and Consolidation with other Initiatives	Gap/Reuse Information Source & Information Date (Meta-Data)
One VA Contact Center-2006	Re-Baseline Milestone-1	9/1/2008	Ex-300(2007 9/30/2005	Project will produce sharable data and contact management services which will then be available across all business lines and to other projects	No Apparent Gap	No Project Consolidation Potential	EA V4.0 GAP Analysis Section ----- 5/2005
VHA VistA Imaging-200	Continuing Milestone-3	9/5/2006	Ex-300(2007 9/30/2005	Develops an Imaging standard and sharable technology that will apply to numerous Medical Imaging implementati across all VISNs	No Apparent Gap	No Project Consolidation Potential	EA V4.0 '5/2005

WEB Presentation Standardization	Not in CIP Implemented thru O&M	6/21/2006	VA Policy for Web Site Look and Feel 12/21/2005	Establishes a Web Look/Feel that will apply across all VA websites	No Apparent Gap	No Project Consolidation Potential	EA V4.0 '5/2005
WEB Content Management Standardization	Not in CIP Implemented thru O&M	7/1/2006	VA Directive 6102 Chap-7 a/o 12/2005	Content Mgt Standard and COTS solution will be applied across VA	No Apparent Gap	No Project Consolidation Potential	EA V4.0 '5/2005

### 1.2.2. Business Rule Implementation Layer

Initiative Identification				Reuse, Redundancy & Gap Analysis			
Initiative Name	Initiative's Capital Investment Status & Project Status	Initiative's Planned Deployment Date	Initiative Information Source & Information Date (Meta-Data)	Identify Potential for Reuse	Identify Potential Gap	Identify Possible Duplication and Consolidation with other Initiatives	Gap/Reuse Information Source & Information Date (Meta-Data)
VHA Fee-Based Health Care Reimbursement	Continuing Milestone 0	Sep-2005	Ex-300(2007 9/30/2005	This project will replace the VHA legacy claims processing system that enables VHA to reimburse private hospitals	No Apparent Gap	No Project Consolidation Potential	EA V4.0 '5/2005

				for services that they render to Veterans who are eligible for VHA health care. After further analysis at Project Milestone-1, it may be possible to satisfy this requirement with a PMA e-Gov claims processing solution.			
VHA DSS-Moderr	Continuing Milestone 0	Sep-2005	Ex-300(2007 9/30/2005	Utilizes HDR data specification and HDR data	No Apparent Gap	No Project Consolidatio Potential	EA V4.0 5/2005
Vista Laboratory Information System	Continuing Milestone 0	9/1/2009	Ex-300(2007 9/30/2005	This project replaces the VHA Legacy Laboratory Service's IT system and its associated business processes. The replacement system should interface	No Apparent Gap	No Project Consolidatio Potential	Ex-300(2007) 9/30/2005 EA V4.0 5/2005

				with the HDR veteran-share data store and with the RE-Veterans data store, providing data sharing and re-use opportunities in both areas.			
VA Payroll Replacement System - e-Payroll	Continuing Milestone 0	12/2007	Ex-300(2007 9/30/2005	Utilizes the PMA e-Payroll solution	No Apparent Gap	No Project Consolidation Potential	Ex-300(2007) 9/30/2005
<b>DoD-DIMH Data Integration</b>	<b>Not in CIP</b> <b>This is an currently an informal project funded through O&amp;M and not under PM Oversight</b>	<b>12/5/2006</b>	<b>EA V4.0 4/31/2005 JEC Annual Report November 2005</b>	<b>In conjunction with the RE and CM projects, this initiative will develop a single authoritative source for veteran identification data, that will be used by all VA business lines.</b>	<b>This effort should be formalized under the IT Project Management Oversight Process. A budget request should be generated to provide resources in BY-2008</b>	<b>No Consolidation Potential with other initiatives</b>	<b>EA V4.0 '5/2005 --also-- Project-Architecture Stakeholder Review 1/2006</b>
<b>DoD-VA Data Sharing -- VA</b>	<b>Not a Project at this time</b>	<b>12/5/2006</b>	<b>EA V4.0 4/31/2005</b>	<b>This initiative will assure that the</b>	<b>A new project is required to</b>	<b>No Consolidation Potential with other</b>	<b>EA V4.0 '5/2005 --also-- Project-Architecture</b>

Legacy System Remediation Project Placeholder Entry				single authoritative data source, developed by the DIMHRS, RE and CM initiatives, will be accessible to all VA legacy systems.	remediate VA Legacy Business-Li Apps to receive & process veteran identification & demographi data that are altered by the DIMHRS VA/DoD data sharing initiative.	initiatives	Stakeholder Review 1/2006
VHA Medical and Prosthetic Research	Continuing Milestone-1	9/9/2006	Ex-300(2007) 9/30/2005	A potential for data sharing exists within the following interfacing systems, which will require further analysis to determine: The replacing Research Mgt System will interface with the following, existing VA systems: (a) The Personnel Accounting	No Apparent Gap	No Project Consolidatio Potential	Ex-300(2007) 9/30/2005 EA V4.0 5/2005

				Information System (PAID); (b) The Financial Management System (FMS); and (c) The Integrated Funds Distribution Control Point Activity, Accounting, and Procurement (IFCAP) system.			
VHA Pharmacy Re-Engineer and IT Support	Continuing Milestone-1	<b>9/7/2006</b>	Ex-300(2006) 9/13/2004	This Project will provide enhanced patient safety capabilities along with much needed legacy system replacement for VHA pharmacy support functions. The replacement system should interface with the HDR veteran-share data store and with	No Apparent Gap	No Project Consolidation Potential	Ex-300(2007) 9/30/2005 EA V4.0 5/2005



				the RE-Veterans data store, providing data sharing and re-use opportunities in both areas.			
VHA Appointment Scheduling Replacement	Continuing Milestone-1	10/6/2006	Ex-300(2006 9/13/2004	This Project will reduce the wait-time between booking and executing a health care appointment within the VHA health care system. The replacement system should interface with the HDR veteran-share data store and with the RE-Veterans data store, providing data sharing and re-use opportunities in both areas.	No Apparent Gap	No Project Consolidatio Potential	Ex-300(2007) 9/30/2005 EA V4.0 5/2005
VA-Learning		3/7/2006	Ex-300(2006	Utilizes the			

Management System-2006	Continuing Milestone-1		9/13/2003	PMA <b>e-Training</b> Solution			
DoD/VA Electronic Record Export	Continuing Milestone-3	??????	Ex-300(2007 9/30/2005	Creates an exportable Vista Health record for Collaboration with other government agencies	No Apparent Gap	No Project Consolidation Potential	BY-2007 Portfolio Review
VHA HealtheVet Vista-2006	New-2006 Milestone-2	10-Sep	Ex-300(2007 9/30/2005	This is the replacement System for the ageing Vista Healthcare System Since Vista (and its replacement) operate in 128 discrete facilities, this replacement system offers numerable opportunities for internal component reuse. This replacement system also Implements use of the HDR shared healthcare information data store	No Apparent Gap	No Project Consolidation Potential	BY-2007 Portfolio Review

				across 128 production instances of the Vista System			
VHA Third Party Collections	Continuing Milestone-2	Unscheduled	Milestone 02 September 04	Will utilize data from (a) the Medicare Remittance Advice (MRA) project; and (b) Clinical Indicators Data Capture (CIDC) project.	No Apparent Gap	No Project Consolidatio Potential	BY-2007 Portfolio Review
Patient Financial Services System (PFSS)	Continuing Milestone-2	8-Sep	Ex-300(2007 9/30/2005	No Apparent Reuse Potential	No Apparent Gap	No Project Consolidatio Potential	BY-2007 Portfolio Review
C&P Benefits Replacement System	Continuing Milestone-2	1/13/2005	Ex-300(2007 9/30/2005	Requires (Reuses) VBA Corporate database Eligibility data	No Apparent Gap	No Project Consolidatio Potential	BY-2007 Portfolio Review
The Education Expert System (TEES)	Continuing Milestone-2	6/30/2007	Ex-300(2007 9/30/2005	No Apparent Reuse Potential	No Apparent Gap	No Project Consolidatio Potential	BY-2007 Portfolio Review
Loan Admin System Redesign	Continuing Milestone-2	3/22/05, 5/5/05	Ex-300(2007 9/30/2005	No Apparent Reuse Potential	No Apparent Gap	No Project Consolidatio Potential	BY-2007 Portfolio Review

<b>VA e-Records Management Standardization Pilot Project Placeholder Entry</b>	<b>Not in CIP Pre-Milestone 0</b>	<b>Unscheduled EA Recommendation Project</b>	<b>EA V4.1 Target EA Portfolio Recommendation</b>	<b>Utilizes the PMA e-Records-M Solution</b>	<b>No Apparent Gap</b>	<b>No Project Consolidation Potential</b>	<b>Ex-300(2007) 9/30/2005</b>
<b>VA e-Authentication Solution (Formerly AAIP) Project Placeholder Entry</b>	<b>Conceptual Initiative Pre-CIP Pre-Milestone 1</b>	<b>Mid-2009</b>	<b>AAI Re-Baseline</b>	<b>Utilizes the PMA e-Authentication Solution</b>	<b>No Apparent Gap</b>	<b>No Project Consolidation Potential</b>	<b>Ex-300(2007) 9/30/2005</b>
<b>FMS replacement (CoreFLS S Re-baseline) Project Placeholder Entry</b>	<b>Approved Budget Re-Baseline Milestone 2</b>	<b>9/1/2008</b>	<b>Ex-300(2007) 9/30/2005</b>	<b>Possible future use of PMA e-Finance Solution</b>		<b>Would consolidate over 20 legacy financial systems</b>	<b>Ex-300(2007) 9/30/2005</b>
<b>VA e-Travel Solution</b>	<b>Continuing Milestone 3</b>	<b>9/30/2005</b>	<b>Ex-300(2007) 9/30/2005</b>	<b>Utilizes the PMA e-Travel Solution</b>	<b>No Apparent Gap</b>	<b>No Project Consolidation Potential</b>	<b>Ex-300(2007) 9/30/2005</b>
<i>Seamless Transition Possible Future Requirement</i>	<i>This is not an IT requirement or project at this time. It is a pilot business program which may generate requirements for an IT project at a later date</i>	<i>N/A</i>	<i>VA/DoD JEC 2005 Annual Report</i>	<i>Collect identification and health care data from active services members, prior to discharge, across various DoD Medical Treatment</i>	<i>No Apparent Gap</i>	<i>No Project Consolidation Potential</i>	<i>VA/DoD JEC 2005 Annual Report</i>

				<i>facilities and across possibly numerous interview sessions with VA councilor personnel to create a service-mem. profile for case management across all VA business lines</i>			
<i>VA/DoD Health Collaboratio (Patient Sharing) Possible Future Requirement</i>	<i>This is not an IT requirement or project at this time. It is a pilot business program which may generate requirements for an IT project at a later date</i>	<i>N/A</i>	<i>VA/DoD JEC 2005 Annual Report</i>	<i>Possible future reuse of DoD-CHCS and Vista</i>	<i>No Apparent Gap</i>	<i>No Project Consolidatio Potential</i>	<i>VA/DoD JEC 2005 Annual Report</i>
<i>Cooperative Separation Exam Possible Future Requirement</i>	<i>This is not an IT requirement or project at this time. It is a pilot business program which may generate requirements for an IT project at a</i>	<i>N/A</i>	<i>VA/DoD JEC 2005 Annual Report</i>	<i>May utilize Bidirectional Health Information Exchange (BHIE), data at a later date</i>	<i>Possible future design of a joint physical examination document</i>	<i>No Project Consolidatio Potential</i>	<i>VA/DoD JEC 2005 Annual Report</i>

	<i>later date</i>						
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### 1.2.3. Enterprise Information Layer

Initiative Identification				Reuse, Redundancy & Gap Analysis			
Initiative Name	Initiative's Capital Investment Status & Project Status	Initiative's Planned Deployment Date	Initiative Information Source & Information Date (Meta-Data)	Identify Potential for Reuse	Identify Potential Gap	Identify Possible Duplication and Consolidation with other Initiatives	Gap/Reuse Information Source & Information Date (Meta-Data)
VHA Clinical Data Standardization (HL7)	Continuing Milestone-2	Ongoing Activity producing periodic changes in health data definitions	JEC Annual Rpt 9/30/2004 Ex-300(2007) 9/30/2005	Establishes an industry-standard definition for health care information for use across VA	No Apparent Gap	No Project Consolidation Potential	EA V4.0 '5/2005
CHDR - VA/DoD CDR-HDR interoperability	Continuing Milestone-2	Ongoing Val-DoD Collaboration No Planned Termination Date	JEC Annual Rpt 9/30/2004 Ex-300(2007) 9/30/2005	Utilizes(Reuse) HDR data store specification and data	No Apparent Gap	No Project Consolidation Potential	EA V4.0 '5/2005
VHA Health Data Repository Development (HDR)	Continuing Milestone-1	9/9/2006	Ex-300(2007) 9/30/2005	This project provides a Sharable Data Service Component available to all VA business Lines:	No Apparent Gap	No Project Consolidation Potential, However the project eliminates multiple, redundant occurrences of health data and	Ex-300(2007) 9/30/2005 EA V4.0 5/2005

				1) This project creates a Sharable data store of Veteran Health Information for access at any VA Healthcare Facility; 2) This project also creates standard access methodology for business-Lin based Apps to access this data.		data collection applications (one per current production instance of Vista)	
One VA Eligibility and Registration-	Re-Baseline Milestone-1	9/8/2006	Ex-300(2007 9/30/2005	This project provides a Sharable Data Service Component available to all VA business Lines: 1) This project creates a Sharable data store of Veteran identification data and service history data for use across all business	<b>No Apparent Gap</b> ----- <b>Project scope must include:</b> 1) <b>Acquisition of registration data from registration.</b> 2) <b>Acquisition of Service History data from DMDC/DIM</b> 3) <b>Development of a registration-</b>	This RE-project is being combined with the highly redundant REE-project within VHA to create one common process	EA V4.0 '5/2005 --also-- Proj-Arch Stakeholder Review 1/2006

				lines; 2) This project also creates standard access methodology for business-Lin based Apps to access this data.	<b>App 4) Data Capture App must support Legacy data feeds as well as new RE-feed until all Legacy Apps are converted.</b>		
<b>Shared Financial Management and Logistics data Store Initiative Project Placeholder Entry</b>	<b>Conceptual Initiative Pre-CIP Pre-Milestone</b>	<b>Mid-2010</b>	<b>EA V4.1 Recommended Project</b>	1) This project would create a Sharable data store of Asset and facility Management data, for use across all business lines; 2) This project also creates standard access methodology for business-Lin based Apps to access this data.	<b>No Apparent Gap</b>	<b>Project would replace and combine s number of Financial/Lo Systems across VA</b>	<b>EA V4.1 '2/2006 EA Proposed Initiative</b>

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<b>Shared Asset management &amp; Facility management Data Initiative Project Placeholder Entry</b>	<b>Conceptual Initiative Pre-CIP Pre-Milestone</b>	<b>Mid-2010</b>	<b>EA V4.1 Recommended Project</b>	<b>1) This project would create a Sharable data store of Asset and facility Management data, for use across all business lines; 2) This project also creates standard access methodology for business-Lin based Apps to access this data.</b>	<b>No Apparent Gap</b>	<b>Project would support and possibly combine various asset management systems across VA</b>	<b>EA V4.1 '2/2006 EA Proposed Initiative</b>
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#### 1.2.4. Platform Enablement Software Layer

Initiative Identification				Reuse, Redundancy & Gap Analysis			
Initiative Name	Initiative's Capital Investment Status & Project Status	Initiative's Planned Deployment Date	Initiative Information Source & Information Date (Meta-Data)	Identify Potential for Reuse	Identify Potential Gap	Identify Possible Duplication and Consolidation with other Initiatives	Gap/Reuse Information Source & Information Date (Meta-Data)
Windows-XI & Windows-20	Not In CIP Funded Through	XP=> 9/2007	CIO Directive 10/04/2005	No Apparent Reuse	No Apparent Gap	No Project Consolidation Potential	EA Project Plan Review

Oper-System Migration & Standardization	O&M			Potential			11/2005
VA Enterprise Cyber Security Program (COTS S/W Upgrade & Security Patch Management)	Continuing Milestone-2	9/30/2009	Ex-300(2007) 9/30/2005 Cyber-Security SCAMP Program	No Apparent Reuse Potential	No Apparent Gap	No Project Consolidation Potential	BY-2007 Portfolio Review
IPV6 Transition Program	Not in CIP Pre-Milestone 0	9/30/2008	CIO Directive 1/21/2005	No Apparent Reuse Potential	No Apparent Gap	No Project Consolidation Potential	EA Project Plan Review 11/2005

### 1.2.5. Shared Infrastructure Layer

Initiative Identification				Reuse, Redundancy & Gap Analysis			
Initiative Name	Initiative's Capital Investment Status & Project Status	Initiative's Planned Deployment Date	Initiative Information Source & Information Date (Meta-Data)	Identify Potential for Reuse	Identify Potential Gap	Identify Possible Duplication and Consolidation with other Initiatives	Gap/Reuse Information Source & Information Date (Meta-Data)
VA Enterprise Telephony Agenda	Continuing Milestone 0	09/07, 12/07	Ex-300(2007) 9/30/2005	Provides an Enterprise-wide Shared Voice Messaging Solution	No Apparent Gap	No Project Consolidation Potential	Ex-300(2007) 9/30/2005
VA	Continuing	9/9/2006	Ex-300(2007)	Provides an	No	No Project	Ex-300(2007)

Standard COOP Solution Development	--Milestone-		5/31/2005	Enterprise-w Shared Disaster Recovery Standard Practice and Resource	Apparent Gap	Consolidatio Potential	9/30/2005
VA Radio Frequency Transition PMO - 2006	Continuing Milestone-3	12/7/2006	Ex-300(2007) 9/30/2005	Provides an Enterprise-w Interoperabil Standard and Resource for Emergency Radio Communicat	No Apparent Gap	No Project Consolidatio Potential	Ex-300(2007) 9/30/2005
Telecom Modernizatio Project (TMP)	Continuing Milestone-3	9/30/2005	Ex-300(2007) 9/30/2005	Provides an Enterprise-w Shared Resource for Long Distance Data, Image and possibly Voice Networking.	No Apparent Gap	No Project Consolidatio Potential	Ex-300(2007) 9/30/2005
Exchange (Messaging) Server Consolidatio Program	-- CIP -- -- Milestone --	-- Impl Date--	--AuthSource-- --Date--	The first phase Consolidates over 100 disbursed messaging systems into a shared resource complex of 23 centrally managed	No Apparent Gap	No Project Consolidatio Potential	Ex-300(2007) 9/30/2005

				messaging sites and provides standardized VA e-mail addressing The second phase will further consolidate this shared service to six sites across the VA intranet.			
Regional Computing Initiative	-- CIP -- -- Milestone --	-- Impl Date--	--AuthSource-- --Date--	Provides for 23-?? Regional data centers across the VA intranet which will consolidate local servers and workloads for efficiency in management labor allocation, Continuity of Operations and into regional centers.			Get source from Scott

<b>CAN/MAN Network Standardization Initiative Project Placeholder Entry</b>	<b>Conceptual Initiative Pre-CIP Pre-Milestone</b>	<b>Early-2011</b>	<b>EA V4.1 '2/2006 EA Proposed Initiative</b>	<b>Project establishes a reusable "Pattern" for CAN/MAN design and assures a minimum Class of Service Performance across the network distribution layer Assure CAN/MAN Compatibility with IPV6 Initiative</b>	<b>No Apparent Gap</b>	<b>Project would provide standard Class of Service and Predictable bandwidth and services across VA's regional networks.</b>	<b>EA V4.1 '2/2006 EA Proposed Initiative</b>
<b>LAN Network Standardization Initiative Project Placeholder Entry</b>	<b>Conceptual Initiative Pre-CIP Pre-Milestone</b>	<b>Mid-2011</b>	<b>EA V4.1 '2/2006 EA Proposed Initiative</b>	<b>Project establishes a reusable "Pattern" for LAN design and assures a minimum Class of Service Performance across the network access layer Assure LAN Compatibility with IPV6 Initiative</b>	<b>No Apparent Gap</b>	<b>Project would provide standard Class of Service and Predictable bandwidth and services across VA's Local Area networks; It would facilitate auto-discovery server and server-application validation and monitoring.</b>	<b>EA V4.1 '2/2006 EA Proposed Initiative</b>

VA-wide RFID-Tagging standardization Initiative Project Placeholder Entry	Conceptual Initiative Pre-CIP Pre-Milestone	Mid-2011	EA V4.1 '2/2006 EA Proposed Initiative	Project establishes "Patterns" for various RFID-Tagging Applications. These Apps would be universally applied across VA.	No Apparent Gap	Project would support expanded use of RFID tagging for inventory control, for management of perishable commodities and for smart-prescription type programs	EA V4.1 '2/2006 EA Proposed Initiative
VA-wide Wireless networking standard Project Placeholder Entry	Conceptual Initiative Pre-CIP Pre-Milestone	Mid-2010	EA V4.1 Recommendation Project	Project establishes "Patterns" for various Wireless Networking Installations which would take Medical facility spectrum restrictions into account. Assure LAN Compatibility with IPV6 Initiative	No Apparent Gap	Project would standardize use of wireless devices - primarily within medical facilities.	EA V4.1 '2/2006 EA Proposed Initiative

### 1.3. Gap/Reuse Identification Summary

This discussion summarizes the Gap (or missing) projects described above. These projects appear again within the following *Target Sequencing Plan* section, and their requirements are discussed in detail within the *EA Portfolio Recommendations* section, which will be used to

recommend new initiatives, for the forthcoming BY-2008 budget cycle, to the CIO.

#### Summary of Projects Requiring Augmentation

##### 1) DoD-DIMHRS Integration

Summary of required, additional projects:

- 1) VA Legacy System Remediation for DoD/DIMHRS Data Integration
- 2) VA e-Records Management Standardization Pilot
- 3) VA e-Authentication Solution (Formerly AAIP)
- 4) FMS replacement (CoreFLS Re-baseline)
- 5) Shared Financial Management and Logistics data Store Initiative
- 6) Shared Asset management & Facility management Data Initiative
- 7) CAN/MAN Network Standardization Initiative
- 8) LAN Network Standardization Initiative
- 9) VA-wide RFID-Tagging standardization Exploitation Initiative
- 10) VA-wide Wireless networking standard

These additional projects will be described in the following *EA Portfolio Recommendations* section.